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RISK MANAGEMENT AND HEDGING ADVISORY





"The world economy is regularly hit by financial crises of variable duration and magnitude: the collapse of the dot com bubble, the Argentinian crisis, subprime loans and the sovereign debt crisis in Europe, to name only the most recent ones. These crises usually impact the price of financial assets before spreading into the real economy.

A large number of companies worldwide are highly exposed to commodity prices, interest currencies. rates and However, few of them have human and the necessary technical resources monitor these markets and be ready at all times to take the most appropriate decision. Our 25 years of experience managing financial market risks, in volatile and nonolatile environments, can help you manage these external risks serenely."

CORPORATES

"Reduce the negative impact of markets" moves; currencies, interest rates and commodities."

To help you mitigate the negative impact of currency, interest rate and commodity market movements on your net income and balance sheet, in coherence with your operational objectives and in compliance with regulations, we offer the following services:

> Thorough analysis of global foreign exchange exposure; for each currency at risk, deep analysis of the hedging tools available, analysis of their historical and implied volatilities and the potential impact on the company's financials.

> Elaboration of a hedging policy in compliance with accounting rules and financial strategies.

- > Negotiation of credit lines and master agreements.
- > Assistance in implementing hedging strategy.
- > Monitoring of existing hedges and creation of a dedicated reporting kit.





Xavier Lefévre

INVESTORS

Asset Managers, Pension Funds, Family Offices

"Reduce volatility and optimize" performance thanks to active currency risk management."

Our objective is to set up for our investor and asset management clients a foreign exchange hedging policy that reflects their global investment policy with the aim of reducing overall portfolio volatility and enhancing returns.

> Analysis of the risk induced by the foreign exchange component of an investment position and its impact on both historical and implied volatility at the portfolio level

> Implementation of an FX Overlay policy; choice between active and passive management, benchmarking, rebalancing frequency, proxy policy, operational setup (trading counterparties, prime broker, ISDA negotiation)

> Follow-up of the Overlay strategy; calculation of the tracking error, benchmark adjustment, impact of the FX Overlay strategy on the realized volatility and performances of the global portfolio



PRESS REVIEW

"Currency kings: Top performing manager in alternative ucits funds: Xavier Lefevre Parvest Multi-Strategy"

Source: City Wire Global

Currency kings: top performing Alt Ucits managers revealed | Citywire

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citywire global

Register to get unlimited akes a minute. Register or Sign in ess to all of Citywire's Fund Manager database. Registration is free and only

Currency kings: top performing Alt Ucits managers revealed



The long-term future of the euro may be open to furious debate but which managers have proved adept at playing the currency markets regardless of the macro news flow?

In the Citywire Alternative Ucits Currency space here are currently 21 active managers with 12 months performance and, of these, 11 have been

Let's take a closer look at the top three standout performers over these two periods of analysis

Managor	Fund name	Total returns over three years
Xavier Lefevre	Parvest Multi-Strategy FX (9.89%
Michael Kunkler	HSBC GIF Global Currency L1CH EUR	7.35%
Dale Thomas/Max Wahl	Insight - Absolute Currency 91p Euro	7,20%
Average Manager		4.78%

on the Parvest Multi-Strategy FX I fund Over the three years, he has returned 9.89% compared to his Citywire benchmark, the Citigroup EUR 3

Months Eurodeposit, which rose 2.63%. The average manager with a three year has returned 4.78% over the same period.

BACKGROUND

Xavier Lefevre. Founder

-2005/2013 Head of Portfolio Management OVERLAY ASSET MANAGEMENT (BNPP) -1998/2005 Head of FX LOUIS DREYFUS -1993/1998 Treasurer GIAT INDUSTRIES -1990/1993 FX trader CREDIT AGRICOLE GVE

LES ECHOS

"Such as during last summer's crisis, when the performance of the carry trade showed a high degree of correlation with that of equity markets." Xavier Lefevre OAM



FORBES

"There was a time when only currency traders cared about currency moves. Those days are long over..."

How Emerging Market Mayhem Turns Up In Corporate America's Earnings

There was a time when only currency traders cared about currency moves. Those days are long over. The partic over massive devaluation of emerging market currencies is a reflection of a new normal for multinational corporations and investors. There is a new normal at play: big currency moves from many different countries at once that are impossible to predict. As headlines around the world exclaimed in January and February, emerging market currencies have dealt significant negative impacts to multinational corporations over the last year.

The currency moves in the latter half of 2013 and early 2014 are now showing up on the balance sheets and income statements of corporates around the world. They led to a reshutting of the "usual suspect" currencies that corporates typically report as impacting earnings. Those impacts were to the tune of 3 certs per share — three times the increasingly accepted standard of a perny per share — and they led analysts to begin asking more, increasingly pointed and sophisticated questions during earnings calls.

The Changing Complexion of Impactful Currencies

Since 2012, the "currency culprits" - currencies that corporates mention most often as impacting earnings - have changed. Where it was moves by the euro and the yen that most often affected companies" revenues in 2012, It was emerging market currencies in 2013:

- In the first quarter, after a 32% devaluation, the Venezuelan bolivar was the second-most mentioned currency by corporates during earnings calls; The Brazillan real was the top most cited currency in the last two quarters, when it
- declined as much as 21%; The indian rupee showed up on the currency culprits list in the third quarter, as it declined as much as 14%;
- The Argentine peso made the list in the fourth quarter, when it declined 11%.
- At the same time, corporates were reporting impacts from the euro to a lesser and lesser extent; in the last quarter of 2013, the euro was not on the list at all.

Surprise Currency Impacts to Earnings per Share

In 2013, the total negative currency impact quantifies by corporates in their earnings calls was \$17.8 billion[1] That currency impact ultimately flows down to earnings per share (EPS) and - as a consequence - affects shareholder value. Within that context, it becomes clear how important currency risk management is; risking EPS is dangerous business because investors tend to react (usually negatively) first and ask questions later on earnings surprises.

FX managers from leading multinationals increasingly have management objectives of less than 1 cent EPS Impact. Yet the average EPS impact reported by corporates in 2013 was three times

increasingly Pointed and Sophisticated Analyst Questions

Given that companies have for three years in a row seen significant negative impacts to EPS from currency volatility, and given the fact that those currency surprises are coming from a growing list of countries around the world, it makes sense that analysts are beginning to ask increasingly pointed and sophisticated questions of CFOs and CEOs during corporate earnings calls.

"Investors willing to play a rebound on the Japanese stock exchange should invest in funds allowing currency hedging..."

Source: LeFigaro.fr

LE FIGARO . fr

yen



Greenpeace Loses Millions on Bad **Currency Bet by Rogue Employee**

collapse story

Greenpeace has suffered a 3.8 million-euro (\$5.2 million) loss on an ill-timed bet in the currency market by a well-intentioned - if reckless - employee in its financial unit.

The environmental group, which is based in Amsterdam, said Monday the employee - who had bet the euro would not strengthen against other currencies in 2013, when it did - had acted beyond the limits of his authority.

Greenpeace International fired the employee, whom it did not identify, but said there was no evidence of fraud.

"Every indication is, this was done with the best of intentions but not the best of judgment," said spokesman Mike Townsley in a telephone interview from Mexico.

He said the organization was deeply concerned that the incident would offend its supporters, and apologized. Greenpeace does not accept contributions from companies or governments and is funded entirely by individuals.

Responsibility lies partly with the employee and partly with the organization, Townsley said.

The employee was a financial expert whose job included currency trades to protect the organization from fluctuations in the market. He was not qualified, however, to undertake trades on the scale he did. In addition, he ignored company rules, under which he should have checked with supervisors and probably hired an external expert for advice on how to manage

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CURRENCY OVERLAY



RISK MANAGEMENT

"He ignored company rules, under which he should have checked with supervisors and probably hired an external expert for advice on how to manage risks."

PARTNERSHIPS WITH SPECIALISTS IN:

- -Regulation; EMIR
- -Hedge accounting. IFRS9
- -Debt management
- -Mark to market and reporting
- -Currency payments
- -Execution and TCA (Transaction Cost Analysis)



CED MARKET

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